





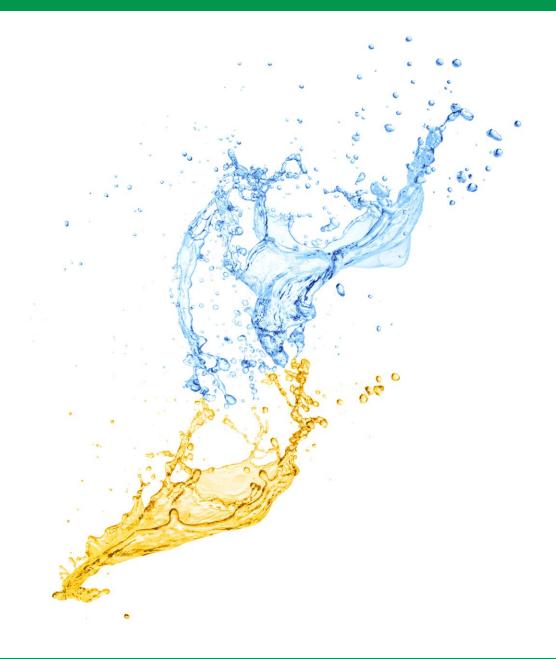
KEY HIGHLIGHTS

3Q2024 FINANCIAL RESULTS

ESG PATH

OUTLOOK

ANNEX





• KEY HIGHLIGHTS





FCF RECORD LEVEL

- Delivering margin protection and cash improvement
 - Delivering margin protection

3Q2024

- Consistent profitability protection compared to a consistent sales decrease
- Delivering cash flow improvement
 - Record level achieved
- Group's future growth enhancement
 - US\$300m Private Shelf agreement ⁽²⁾
 - Acquisitions consistent with Group strategy
 - Delivery of 2023-25 ESG Journey actions
- 2024 financial expectations
 - Sales: high single digit organic decrease
 - Profitability: EBITDA margin between 22.5% and 23%
 - Cash flow: on the way to a record level

2024 SALES & EBITDA EVOLUTION⁽¹⁾ % change compared to previous reporting period



3QYTD GROUP ORGANIC GROWTH & FCF EVOLUTION Million €



For Group accounting definitions see please slides 29-31 - ⁽¹⁾ On organic bases – 1Q and 2Q2024 EBITDA excluding 1Q and 2Q2023 IMM fire positive one-off too ⁽²⁾ €100 single tranche issued



KEY HIGHLIGHTS

3Q2024





- 3Q2024
 - Sales: enduring Hydraulic normalisation mitigated by Water Jetting increasing strength and acquisitions
 - Profitability: consistent protection capability
 - NFP: reduction driven by a record FCF generation

	- JQUA	3QUARTER		3QUARTER YTD		
	2023	2024		2023	2024	
Group Sales Growth, of which • Organic • Perimeter change ⁽¹⁾ • FX impact	535.9 +3.3% +4.0% +3.2% -3.8%	492.8 - 8.0% -9.5% +1.8% -0.4%		1,720.4 +11.4% +10.4% +2.5% -1.6%	1,588.5 - 7.7% -9.5% +1.9% -0.2%	
EBITDA ⁽²⁾ Growth % on net sales	130.3 +5.6% 24.3%	111.5 -14.4% 22.6%		425.6 +16.6% 24.7%	363.5 -14.6% 22.9%	-12.8% and from 24.2% to 23.09 on organic basis an
Net Income	72.1	50.3		240.6	240.6	excluding IMM positive one-off

⁽¹⁾ 2024 perimeter change: Mouldtech (consolidated from April 2023), I.Mec and and Waikato (consolidated since June 2023), PP China, YRP Flow Technologies (consolidated since April 2024), Alltube (consolidated since May 2024), Alfa Valvole (consolidated since June 2024) and H.S. (consolidate since July 2024) ⁽²⁾ Excluding € 46.0m and € 75.1m of subsidiaries purchase commitments in 2024 and 2023 respectively



- Hydraulics
 - Sales: a combination between stagnation and normalisation
 - EBITDA: ongoing margin protection
- Water-Jetting
 - Sales: growth driven by organic evolution
 - EBITDA: acquisitions impact almost completely absorbed

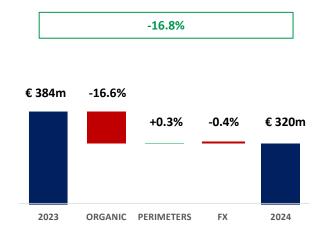
	Million €	3QUARTER			3QUARTER YTD			
		2023	2024		2023	2024		
ULIC	SALES Growth	383.9 +0.4%	319.5 - 16.8%		1,268.6 + 10.5%	1,091.0 - 14.0%	ſ	
HYDRA	EBITDA ⁽¹⁾ Growth % on net sales	86.8 + 3.9% 22.6%	64.8 - 25.3% 20.3%	[298.5 + 19.0% 23.5%	231.5 -22.5% 21.2%]-•	-20.1% and from 22.8% to 21.2% on organic basis and excluding positive
								IMM one-off
50	SALES Growth	152.0 +11.5%	173.3 + 14.0%		451.8 +14.0%	497.5 +10.1%		
From 28.4% to 26.9% on organic basis	EBITDA Growth % on net sales	43.5 +9.0% - 28.4%	46.7 + 7.3% 26.8%] [127.2 +11.2% 27.9%	132.0 + 3.8% 26.4%		From 27.9% to 27.0% on organic basis

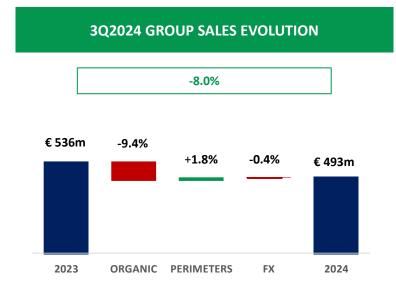


SALES – NORMALISATION AND ACCELERATION

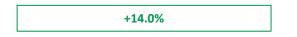
- 3Q2024: different trends emphasis
 - Hydraulics: normalisation widespread to almost all-important activities
 - Water Jetting: organic consistent accelleration during the year

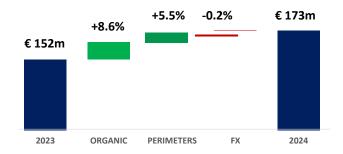






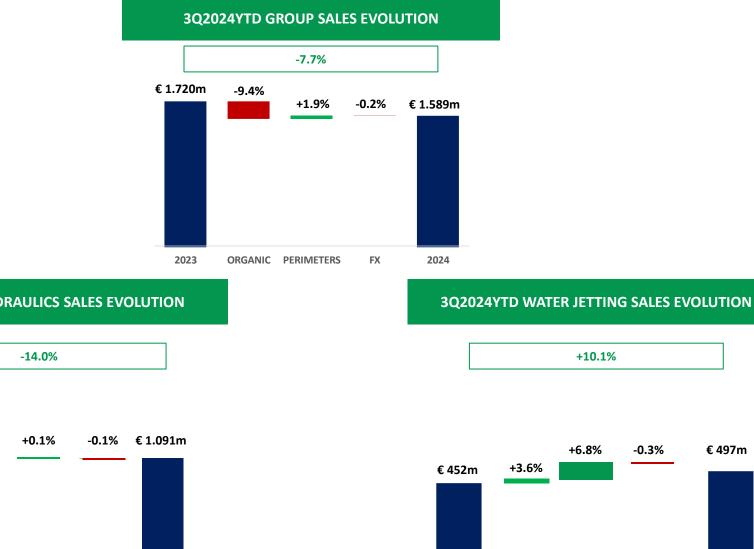
3Q2024 WATER JETTING SALES EVOLUTION







SALES – NORMALISATION AND ACCELERATION



2023

ORGANIC

PERIMETERS

3Q2024YTD HYDRAULICS SALES EVOLUTION



2023 ORGANIC PERIMETERS FX 2024 € 497m

2024

FX



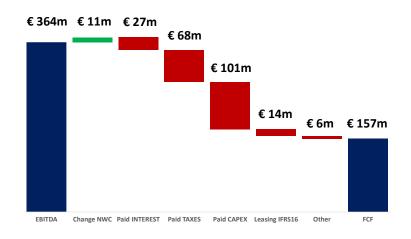
- January: US\$300m Private Shelf agreement
 - € 100m single tranche issued
 - 8 years average duration and 4.17% coupon
- September: NFP of € 441m compared to € 486m as of December 2023⁽²⁾
 - FCF: € 157m, record level achievement
 - TWC: in 3Q cash generation again
 - CAPEX: reduction from € 123m to € 101
 - Last important project in the final phase
 - Acquisitions: € 82m
 - New companies and put-call options exercise (e.g. Transtecno remaining 20% stake)





€486m €157m







NFP – CAPEX – LAST IMPORTANT PROJECT



- New Interpump Hydraulics headquarter
 - 62,000 sq. metres, a total area increase of around 30%
 - Best environmental standards

3Q2024

- Next steps
 - December: new machines arrival
 - From January 2025: gradual transfer of all activities starting from shipping department, main target is to protect operations continuity and minimise inefficiencies





Interpump Hydraulics – The rendering and the October wip status of the new headquarters in Sala Bolognese (Italy)



- Acquisitions with a perfect fit with Group growth and diversification strategy in 1H2024
 - Strengthening Group's global network
 - PP China & YRP, "Flow Processing" in China: entry into the plant engineering market and expansion in the components market with the support of a trustworthy management

2024 INTERPUMP GROUP ACQUISITIONS (1)							
		FINANCIAI	IMPLIED				
ACQUIRED COMPANIES		Sales	EBITDA Margin	EV/EBITDA			
9 April	PP CHINA - China YRP FLOW TECNOLOGY - China	€10m	10%	2.9x			
22 April	ALLTUBE – U.K.	€ 5m	15%	1.7x			
3 June	ALFA VALVOLE - Italy	€28m	26%	6.1x			
24 October	HIDROVER - Brasil	€23m	26%	4.4x			

- Alltube, "Hose, pipes & fittings» in UK: adding rigid pipe fabrication and manipulation in the region
- Hidrover, "Cylinders" in Brasil: a product in total synergy with the Group's portfolio
- Completing Group product catalogue
 - Alfa Valvole, "Pressure pump" in Italy: dosing pump for precision fluid metering and injection applications and ball valves for any fluid control
- Put-call options exercise
 - 20% of Transtecno to 100% of the total equity
 - 20% Draintech to 100% of the total equity



- Hidrover
 - A product in total synergy with the Group's portfolio
 - Hydraulic cylinders: "double action" and "special" cylinders
 - A motivated and competent management team
 - 2024: effective margin protection in a sales normalisation trend driven by "construction" and "agriculture" exposure
 - Strengthening of Group presence in as major a country as Brazil
 - One of the most import South American market with all global players present
- Growth opportunities to be supported
 - Renewed focus on consolidated customers
 - New application for new customers (e.g. crane and bus link)



Hidrover – "Double action" cylinders



Hidrover – Example of "bus link" and cylinder for articulated and bi-articulated buses



KEY HIGHLIGHTS

3Q2024 FINANCIAL RESULTS





"A falling tree makes more noise than a growing forest" Lao Tzu



2023-2025 KEY TARGETS	2023-2025 KEY TARGETS					
 Definition of Group "Carbon neutrality" strategy Reduction of Group "Carbon intensity" Increase of renewed electricity consumption 	2023 2025 2025	7 ************************************				
 Injury rate improvement ESG supply chain evaluation ISO 45001 extension 	2024 2023 & 2024 2027	403-9 308-1 / 414-1				
 Establishment of Board ESG Committee Succession plan formalisation Tax compliance consolidation 	2023 2023 2024	207-1, 2 and 3				



G



- 2024 actions: G.4. action approved by Group board⁽¹⁾
 - Other 2024 actions in the finalisation phase
 - E.7: the analysis of the EU Regulation 2024/1781 confirmed the quality of the preparatory activity done and now the last steps of the finetuning process is undergoing;
 - S.1.: data will be available in March for first CSRD
 - S.6: new ESG supply chain evaluation model deployed to all Italian entities and distributed to suppliers involved, December end as due date for feed backs
- 2025 actions: S.4. action approved by Group board
 - A driver to achieve some important steps
 - Group strategy implementation
 - Group 2023-25 ESG Journey alignment
 - Fast track for professional growth
 - Value creation

2023-2025 ESG JOURNEY

2024 ACTIONS

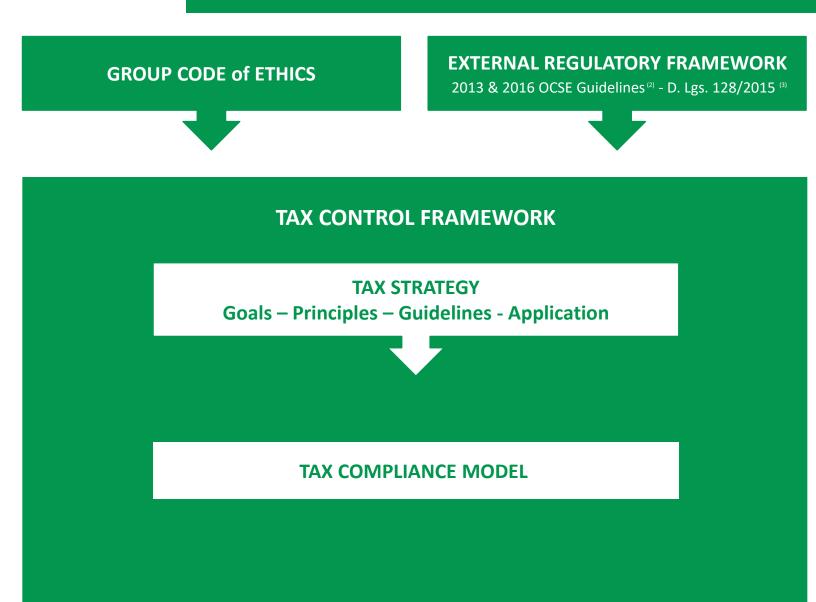
E.7	Product ECO-Design
S.1 ⁽²⁾	Injury rate improvement
S.6	ESG supply chain evaluation model extension to all Italian manufacturing entities
G.4	Tax compliance consolidation in line with best practices
G.5 ⁽³⁾	GR1 207-4 information updating
G.6 ⁽³⁾	Updating on ESG journey
	2025 ACTIONS
S.4	Global mobility program



- Through action G. 4 of 2023-25 ESG Journey Tax Control Framework ("TCF") adoption Group aims to
 - Integrate the fiscal strategy inside the Group strategy definition and execution
 - Take an important step toward fiscal transparency
 - Italian Tax Cooperative Compliance Program adoption anticipated by 2 years
- The solidity of Interpump fiscal approach was confirmed
 - "Entity level" focus, in line with a "soft integration" philosophy applied to acquired companies
 - Harmonisation among different fiscal frameworks connected to Group different presence countries
 - A transparent and fair approach of "transfer pricing" management
- Interpump Group S.p.A. first step will support the adoption of the TCF by other Group entities
 - Significant effort from an organisational point of view



2024 ACTIONS – G.4 TAX COMPLIACE CONSOLIDATION ⁽¹⁾



⁽¹⁾ See please "Tax Compliance Consolidation – 14 November 2024" presentation on Corporate web site
 ⁽²⁾ 2013: Cooperative Compliance Framework – 2016: Building Better Tax Consolidation Framework - ⁽³⁾ And further D. Lgs. 221/2023



2024 ACTIONS – G.4 TAX COMPLIACE CONSOLIDATION (1-2)

TAX CONTROL FRAMEWORK

Detect, measure, manage and control the tax risk

	4 GOALS							
Tax culture spreadSustainable development and Group asset integrityTax regulations application consistency and reliability and litigation preventionTax and reputational risk minimization								
4 PILLARS								
Internal regulatory instruments Role & Responsibilities Processes Information flows & Reporting								
	and Group asset integrity 4 PIL	and Group asset integrity consistency and reliability and litigation prevention						

⁽²⁾ Abstracts from "Interpump Group S.p.A. Tax Compliance Model", see please on Group web site the complete document



2025	2026-27
 Interpump Group S.p.A TCF model and controls testing "Test of design" and "test of effectiveness" 	 Interpump Group S.p.A. TCF model finetuning Annual ongoing activity
 Evaluation of possible extension to other Group Italian entities Parameter: annual sales 	 Other Group Italian entities TCF model and controls testing
<i>Pending release of implementation</i> Attestation from authorised certifier according to the	<i>guidelines by Italian Tax Authorities</i> Interpump Group S.p.A. optional access to Italian Tax



2028

- Interpump Group S.p.A. TCF model finetuning
 - Annual ongoing activity
- Other Group Italian entities TCF model finetuning
 - Annual ongoing activity

Pending release of implementation guidelines by Italian Tax Authorities

Interpump Group S.p.A. full access to Italian Tax Cooperative Compliance Program

⁽¹⁾ See please "Tax Compliance Consolidation – 14 November 2024" presentation on Corporate web site

⁽²⁾ Abstracts from "Interpump Group S.p.A. Tax Compliance Model", see please on Group web site the complete document



2025 ACTIONS – S.4 GLOBAL MOBILITY PROGRAM⁽¹⁾

GLOBAL MOBILITY PROGRAM

4 GOALS

Group strategy implementation

3Q2024

Mobility is a key lever for achieving growth, innovation and competitiveness. Managers' mobility is designed to support Group presence in key markets, facilitating the transfer of critical skills, meeting local needs of the hosted company.

Group 2023-25 ESG Journey alignment

Mobility promotes greater diversity, equity, and inclusion within the organization. It fosters cultural exchange and global collaboration, helping to create a more sustainable and responsible work environment.

Professional growth fast track

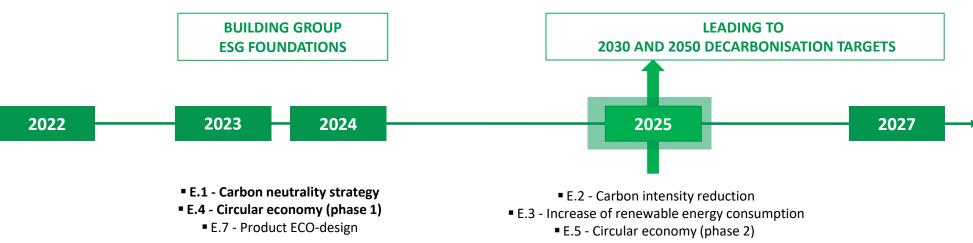
Mobility accelerates professional growth, acting as a catalyst for career advancement. It enhances skills development and fast-tracks the achievement of key career milestones, offering diverse experiences and exposure to different roles and environments.

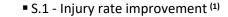
Value creation

Mobility is key tool for driving growth by enabling strategic allocation of talent and expertise where needed. Deploying skilled employees in strategic roles directly contributes to operational efficiency, increasing productivity and supporting the implementation of new projects.









- S.5 ESG supply chain evaluation model definition
- S.6 ESG supply chain evaluation model extension
 - G.1 Board ESG Committee
 - G.2 Code of Ethics revision
 - G.3 Succession plan formalisation
 - G.4 Tax Control Framework adoption
 - G.5 GR1 207-4 information updating⁽²⁾
 - G.6 Updating on ESG journey ⁽²⁾

- E.6 Water monitoring system
- S.3 Increase of non-compulsory training

S.4 - Global mobility program

S.7 - Diversity&inclusion model definition

ANALYSIS, MEASUREMENT, REVIEW AND FINETUNE



KEY HIGHLIGHTS 3Q2024 FINANCIAL RESULTS 0 **ESG PATH OUTLOOK**

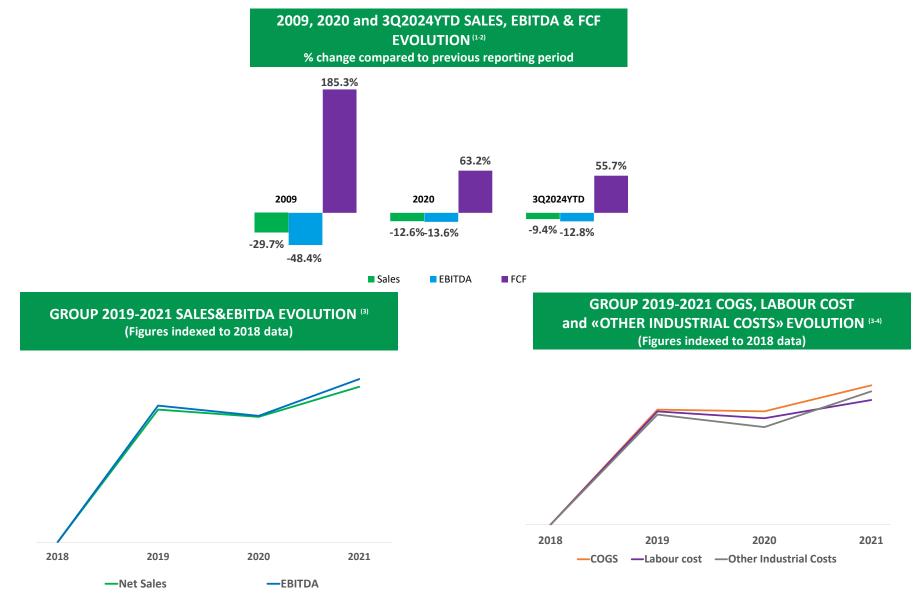


2024

- Most recent trends underline⁽¹⁾
 - Hydraulics: normalisation trend confirmed
 - Water Jetting: acceleration trend confirmed
- 2024 financial expectations updating
 - Sales: high single digit organic decrease
 - Impact of all 2024 perimeters changes: around 2%⁽²⁾
 - Profitability: between 22.5% and 23%
 - Business model flexibility and countermeasures continuous deployment
 - Cash flow: on the way to a record level
 - TWC and CAPEX normalisation



MARGIN PROTECTION & FCF EXPLOITATION TRACK RECORD



⁽¹⁾ Sales and EBITDA on organic bases, FCF on total basis - ⁽²⁾ 3Q2024YTD EBITDA excluding IMM fire positive one-off - ⁽³⁾ 2019 EBITDA data including IFRS16 adoption impact - ⁽⁴⁾ COGS, Labour cost and "Other industrial costs" are around 90% of Group cost base

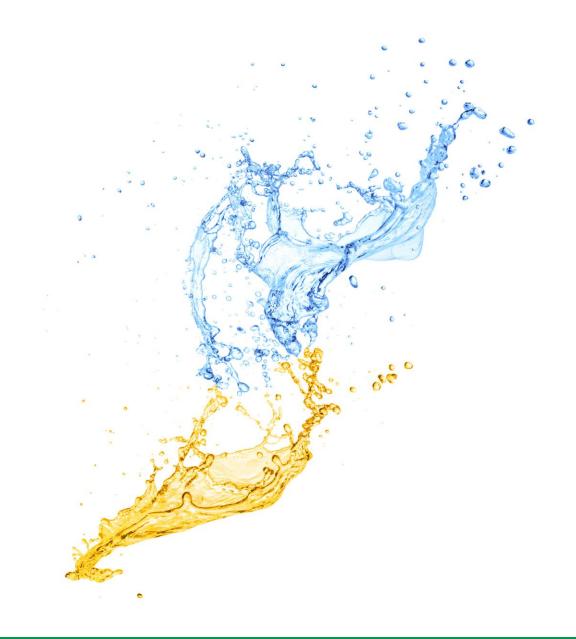


KEY HIGHLIGHTS

3Q2024 FINANCIAL RESULTS

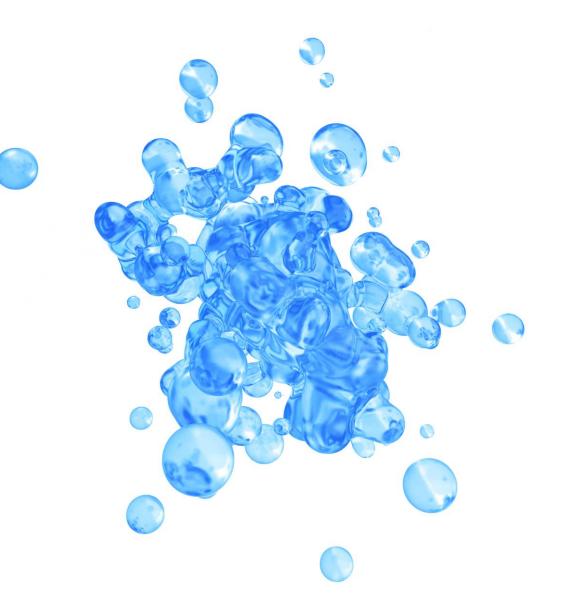
OUTLOOK

ANNEX





DISCLAIMER





The Group uses several alternative measures that are not identified as accounting parameters in the framework of the IFRS standards in order to allow the trend of economic operations and the Group's financial position to be better evaluated. Such indicators can also assist the directors in identifying operating trends and making decisions on investments, resource allocation and other business matters. The measurement criterion applied by the Group may therefore differ from the criteria adopted by other groups and so may not be comparable with them. Such alternative performance indicators are constituted exclusively starting from the Group's historical data and measured in compliance with the Guidelines on Alternative Performance Measures issued by ESMA/2015/1415 and adopted by Consob with communication no. 92543 of 3 December 2015. These indicators refer only to performance in the period illustrated in this Interim Board of Directors' Report and the comparative periods and not to expected performance, so they must not be seen as replacing the indicators required by the reference accounting standards (IFRS). Finally, the alternative indicators are processed with continuity and using uniform definitions and representations for all the periods for which financial information is included in this Interim Board of Directors' Report. The performance indicators used by the Group are defined as follows:

- Earnings/(Losses) before interest and tax (EBIT): Net sales plus Other operating income less Operating costs (Cost of sales, Distribution costs, General and administrative expenses, and Other operating costs)
- Earnings/(Losses) before interest, tax, depreciation and amortization (EBITDA): EBIT plus depreciation, amortization, write-downs and provisions;
- Net indebtedness (Net financial position): calculated as the sum of Loans obtained and Bank borrowing less Cash and cash equivalents;
- Capital expenditure (CAPEX): the sum of investment in property, plant and equipment and intangible assets, net of divestments;
- Free Cash Flow: the cash flow available to the Group, defined as the difference between the cash flow of operating activities and the cash flow for investments in tangible and intangible fixed assets;
- **Capital employed**: calculated as the sum of shareholders' equity and net financial position, including debts for the acquisition of equity investments;
- Return on capital employed (ROCE): EBIT / Capital employed;
- Return on equity (ROE): Net profit / Shareholders' equity.

The Group's income statement is prepared by functional area (also called the "cost of sales" method). This form is deemed to be more representative than its "type of expense" counterpart, which is nevertheless included in the notes to the Annual Financial Report. The chosen form, in fact, complies with the internal reporting and business management methods. The cash flow statement was prepared using the indirect method.



The Group uses some additional terms too, below the related definitions:

- Organic variation: variation at constant perimeter and FX
- Trade Working Capital: NWC with "Trade Payable" net of CAPEX Trade Payable
- Buy-back: purchase of treasury shares less Proceeds from the sale of treasury shares to stock option beneficiaries
- Leasing IFRS 16: principal portion of finance lease installments +/- new leasing contracts arranged +/- remeasurement and early close-out of leasing contracts
- Paid CAPEX: investment in property, plant & equipment proceeds from the sales of property, plant & equipment + investment in other intangible assets



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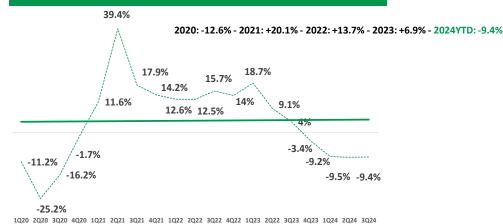
- DISCLAIMER
- 3Q2024 SALES DETAILS





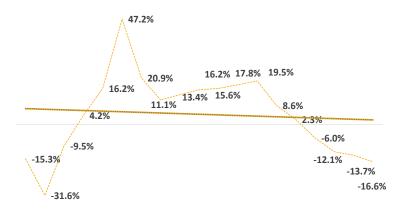
SALES DETAILS – ORGANIC EVOLUTION ON QUARTELY BASIS

GROUP 2020-2024 ORGANIC GROWTH EVOLUTION by QUARTER



HYDRAULICS 2020-2024 ORGANIC GROWTH EVOLUTION by QUARTER

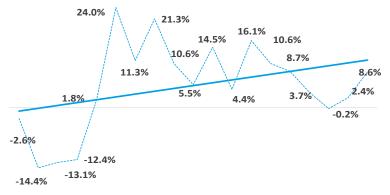
2020: -13.6% - 2021: +22.8% - 2022: +15.9% - 2023: +5.9% - 2024YTD: -14%



1020 2020 3020 4020 1021 2021 3021 4021 1022 2022 3022 4022 1023 2022 3023 4023 1024 2024 3024

WATER-JETTING 2020-2024 ORGANIC GROWTH EVOLUTION by QUARTER

2020: -10.8% - 2021: +14.4% - 2022: +8.5% - 2023: +9.5% - 2024YTD: 3.6%



1Q20 2Q20 3Q20 4Q20 1Q21 2Q21 3Q21 4Q21 1Q22 2Q22 3Q22 4Q22 1Q23 2Q22 3Q23 4Q23 1Q24 2Q24 3Q24



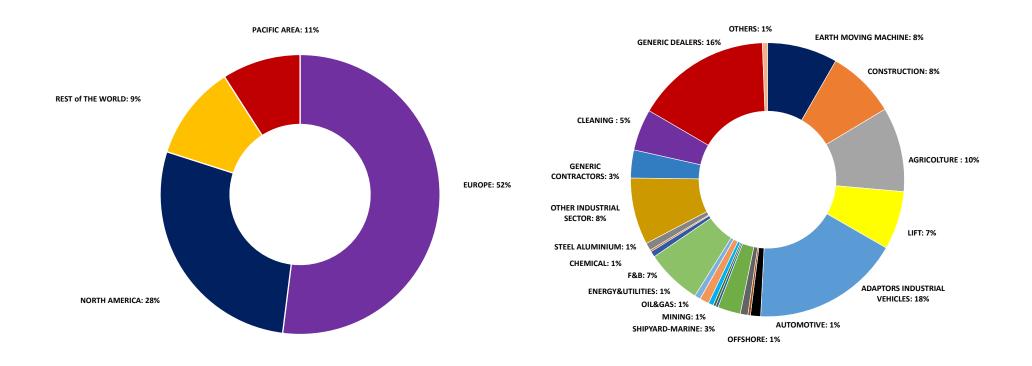
2024 INTERPUMP GROUP ACQUISITIONS

ACQUIRED COMPANIES		FINANCIAL DATA (1)				IMPLIED	Consolidated since
		Sales	EBITDA Margin	Additional Information	Total consideration	EV/EBITDA	Where
9 April	PP CHINA YRP FLOW TECNOLOGY China	€ 10m	10%	-	€ 2.9m	2.9x	April 2024 Water Jetting division
22 April	ALLTUBE U.K.	€ 5m	15%	€ 1m of cash	€ 2.3m	1.7x	May 2024 Hydraulics division
3 June	ALFA VALVOLE Italy	€ 28m	26%	€ 11m of cash	€ 55.2m	6.1x	June 2024 Water Jetting division
24 October	HIDROVER Brasil	€ 23m	26%	€ 3m of cash	€ 17.5m	4.4x	December 2024 Hydraulics division



SALES DETAILS – SALES BREAKDOWN ⁽¹⁾ – GROUP

GROUP 2023 sales: € 2,240m

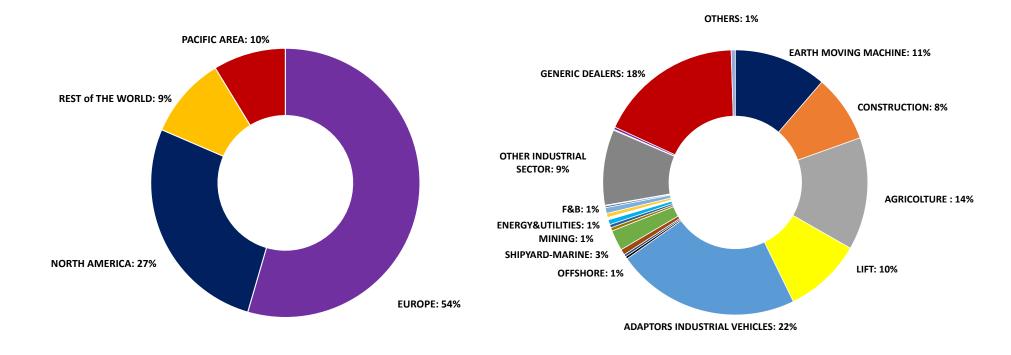


⁽¹⁾ Market application breakdown: incidence below 0.5% not indicated, incidence between 0.5-1% rounded to 1%



SALES DETAILS – SALES BREAKDOWN ⁽¹⁾ – HYDRAULIC

HYDRAULICS 2023 sales: € 1,634m

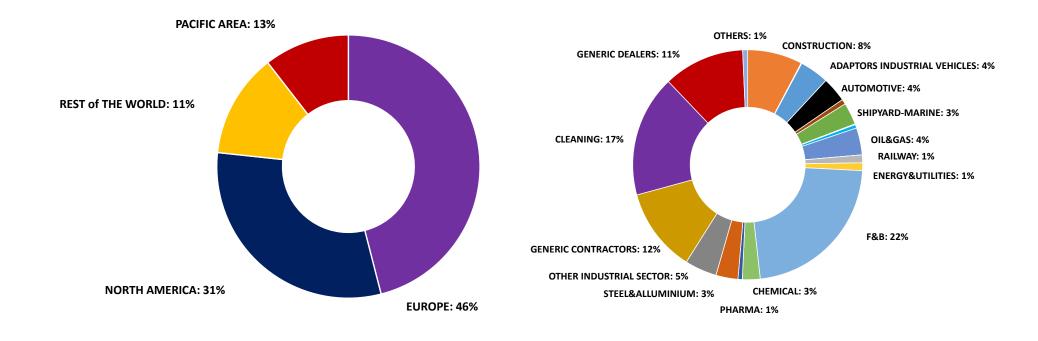


⁽¹⁾ Market application breakdown: incidence below 0.5% not indicated, incidence between 0.5-1% rounded to 1%



SALES DETAILS – SALES BREAKDOWN ⁽¹⁾ – WATER JETTING

WATER JETTING 2023 sales: € 606m



The Manager in charge of preparing the company's financial reports declares - pursuant to paragraph 2 of Article 154-bis of the Consolidated Law on Finance - that the accounting information contained in this presentation corresponds to the document results, books and accounting records.

S.Ilario d'Enza, 14 November 2024

Mauro Barani OC 0